

Inclusive Employment Conference

2 October 2023, Birch Hotel (Selsdon)











Welcome to the Inclusive Employment Conference

- Please help yourself to refreshments
- We will start at 9.40am
- If there is anything we can do to make you more comfortable please let any of the event staff know











9.45-10.00: Welcome

Polly Persechino, Head of Economy, Skills and Employment

10.00-11.00: Disability in the workplace keynote: Abigail Agyei MBE, Dept of Health and Social Care & Neurodiversity advocate

BREAK

11.15-11.30: Support available for employers Chris Paterson, Director, Reed in Partnership

11.30-11.50: Table discussions: Support for employers

11.50-12.15: Employability Pathways Matt Wood, CEO, Millwood Servicing and Woodmor Foundation.

12.15-12.30: Table discussions: Employability Pathways

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Agenda

13.20-13.40: Inclusive Recruitment support practices, David Steeds, Group Partnership Manager, Department for Work and Pensions

13.40-14.00: Table discussions: Support practices for employers

BREAK

14.10-14.25: Challenging our recruitment practices, David Hobday, CEO Sutton Mencap

14.25-14.30: Table activity: What four things?

Conference Close

- Pledging to make a difference
 - Tour of the hotel

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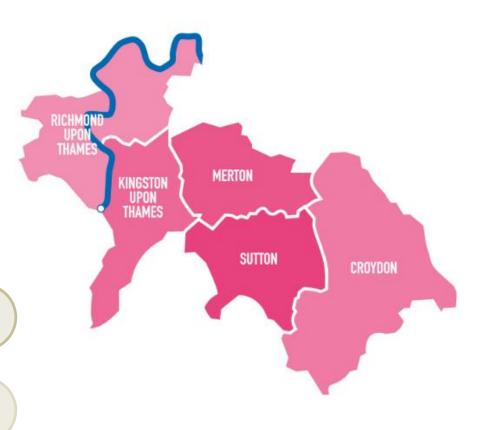
Agenda

Who are we?



Voluntary partnership of 5 boroughs

£28m of projects over the last 5 years





















London Recovery Programme











to finding good work







Seamless and coherent end to end journey, simplifying complex relationships and processes









Context







- Local Skills
 Improvement Plans
- Work and Health Programme
- Pioneer Support

- UK Shared Prosperity Fund
- Adult Education Budget

- Universal Support
- Work Well Partnership Programme
- Economically Inactivity rates









Key-note Speaker

Abigail Agyei MBE

Award-winning policy and strategy advisor (currently working at Department of Health and Social Care), diversity, equity and inclusion champion and a neurodiversity advocate

Disability and Individuality: Increasing Understanding and Shifting Perspectives











Disability and Individuality: Increasing Understanding and Shifting Perspectives

Abigail Agyei – Senior Policy Advisor, Diversity, Equity and Inclusion Champion, Community Builder and Neurodiversity Advocate















The Black Asian and Minority Ethnic (BAME)
Network
is an inclusive staff network that aims to be representative of all minority ethnic groups working within the department



BE ALWAYS MIND FUL OF ETHNICITY













Department of Health & Social Care

Diverse and Inclusive Environments Benefit Us

Research has found that organisations with higher level of diversity have:

- -less turnover
- -more professionals with job satisfaction and
- -have also found to be more profitable than organisations with monolithic workplaces.

Research also shows that diverse groups make better decisions – so being a diverse organisation makes the department better at the critical work it does.

Everyone has a part to play in creating inclusion in the workplace

Creating A Disability Inclusive Organisational Culture

Accepting all forms of Disability and Neurodiversity

Talking about neurodiversity will improve awareness

Devore and tailor resources

Foster inclusive recruiting and hiring

Inclusive Language

- One way to deconstruct systems of power is using inclusive language
- This is important as can demonstrate to marginalised and historically excluded communications that it is safe to be themselves in an environment
- At times I know can feel like there is a lot to remember and can be hard to navigate some points to remember:
- Language is not just about inclusion its about power
- Definitions are constantly evolving be willing to keep learning
- Never assume always check, even better aim to create safe environments where you do not have to ask
- > Avoid stereotypes
- Forgive yourself but try to avoid making same mistakes again
- Create space for corrections, learning and conversation



Intersectionality is about fighting discrimination within discrimination, tackling inequalities within inequalities, and protecting minorities within minorities.

What is Intersectionality?

Intersectionality is an analytical framework for understanding how a person's various social and political identities combine to create different modes of discrimination and privilege. Intersectionality identifies multiple factors of advantage and disadvantage.





Intersectionality @ work

Research into neurodiversity in the workplace found that half of leaders and managers would be uncomfortable employing or line managing someone who is neurodivergent

Over half of autistics (60 per cent), dyspraxics (55 per cent) and dyscalculics (53 per cent) reported that people in their workplace behave in a way that excludes neurodivergent colleagues. But this feeling is not entirely shared by their neurotypical colleagues, with only 29 per cent agreeing this is the case.

Almost one third (31 per cent) of Black and ethnicity minority (BME) women report being unfairly passed over for or denied a promotion at work, this rose to nearly half of disabled BME women (45 per cent)

Black Women are more likely to speak out against bias and discrimination at work—and more likely to experience retaliation for doing so.

50% of women of Pakistani or Bangladeshi heritage and 48% of women of Black African heritage stated that they had been criticised for behaviours other colleagues get away with at work, compared to 29% of White British women.

Black women of Caribbean heritage, and women of East Asian and Chinese heritage were the least likely to report 'often' or 'always' feeling comfortable in their workplace culture, at 43% and 41%, respectively.

Intersectionality @ work

One in eight trans people (12 per cent) have been physically attacked by customers or colleagues in the last year because of being trans.

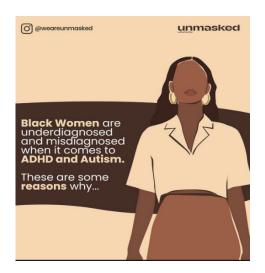
Black women face more microaggressions than other groups of women, and are three to four times as likely as white women to be subjected to disrespectful and "othering" comments and behaviour.

One in ten Black, Asian and minority ethnic LGBTQ+ staff (10 per cent) have similarly been physically attacked because of their sexual orientation and/or gender identity, compared to three per cent of White LGBTQ+ staff

Black women are more likely than any other group of employees, including ethnic minority men and women of other races and ethnicities, to spend a substantial amount of time on DEI work that falls outside their formal job responsibilities.

Almost one in five LGBTQ+ staff (18 per cent) have been the target of negative comments or conduct from work colleagues in the last year because they're LGBT.

Muslim women were significantly more likely to make changes to themselves at work than non-religious women or women of other religions. 53% of Muslim women changed the clothes they wear at work 'a great deal' or 'quite a bit', compared to 37% of Christian women and 32% of non-religious women.













What organisations can do to progress the intersectional equality agenda

- 1) Assess the demographic makeup of your entire staff and apply an intersectional analysis
- 2) Establish Clear Goals
- 3) Devote Resources and investigate the effects of external action if needed
- 4) Hold spaces for your underrepresented groups and respect their boundaries and wellbeing (lead with empathy)
- 5) Create opportunities for all staff to come together as a group

- 6) Like other key priorities disability, sexism and racism efforts should be led from the top, by the leadership team.
- 7) Give voice to marginalised leadership, colleagues, or employees, but do not lean on them to address these issues; you must own this work.
- 8) Look at the biases in your recruiting, hiring and talent management and focus on your talent pipeline

Undiagnosed neurodivergence is like being handed a video game that has been set to hard mode, but having people tell you over and over "it's on easy, why do you keep dying?"

Diagnosis is learning the game is on hard mode. It doesn't make it easier, but you can strategize.



How to support neurodivergent employees and those with disabilities?

If a colleague has asked for help, let them know it's good they're asking for help and make them feel as comfortable as possible

Highlight and discuss with them their areas of strength

Discuss where they feel they need further support, development or any workplace adjust ments, and how you will support them with this (personal preference

Listen
empathetically and
validate their
experiences without
judgement

Do your own research!

As a manager it is important to respect confidentiality

Personal preferences and workplace adjustments

Conditions I like to work in	The times/hours I like to work	The best ways to communicate with me	The ways I like to receive feedback
Things I need	Things I struggle with	Things I love	Other things to know about me .

Some suggested accommodations for executive functions differences to consider

Sending and setting reminders an hour ahead of meetings or tasks

Weekly Catch ups (even beginning and end of week), frequent check ins and progress meetings to help stay on track and help with prioritisation indicators

Follow up verbal instructions with written instructions

Be specific with instructions and deadlines e.g. I need this completed by 4pm rather then I need this done by tomorrow

Use larger and multiple screens so everything visible help reduce stress

Do not view lateness as necessarily poor attitude

Use checklists, diary, calendar, day planner to structure day

Break tasks down into clear bite size steps

Provide best case examples and templates where possible

Feed in regular breaks in the day

SOME FINAL TAKEAWAYS

- Take the time to **understand to talk to and listen** to your colleagues, so you can understand who they really are not just who you perceive them to be.
- Be **compassionate** and listen to hear what colleagues are saying, as opposed to listening to tell them what you think.
- Be honest and transparent and be ready to own up to the mistakes made and will most likely make in the future but all with the aim and commitment to do better!
- Do not treat this work as 'flavour of the month' there should be a commitment to improving intersectional identities experiences is an ongoing effort that needs to be ingrained within your **organisation's culture**.
- •This is a marathon, not a sprint. Pace yourself for a sustained effort as change is often painful but the results are incredibly worthwhile.

Resource s

- My Tedx Yes, Black women have ADHD too and need your attention! | - Abigail Agyei | TEDxUniversityofEssex – YouTube
- (2) Abigail Agyei MBE | LinkedIn
- Diagnosis Pathways ADHD UK



Support for employers

Chris Paterson

Reed in Partnership









Support Available for Employers

Chris Paterson
Programme Director
Reed in Partnership













Reed in Partnership – who are we?

- Reed in Partnership's mission is to positively transform people and their communities
- We started over 30 years ago from a single office in Hackney
- With our help, people start working, improve their health, develop their skills and fulfil their potential.
- Millions of people across the UK have benefited from accessing a Reed in Partnership service and using it to change their lives for the better.
- Reed in Partnership were commissioned by the South London Partnership to deliver Better Working Futures Work and Health Programme (2018), Job Entry Targeted Support (JETS 2020) and Work Routes (2023):
 - 13,500 Residents engaged with these programmes to date (6,900 on WHP)
 - 5,550 Residents secured employment (2,840 on WHP)
 - Over 70% of those WHP residents placed into work had a declared disability









A Road well-travelled......

Despair

Hope









A Road well-travelled......



- Initial Health Diagnostic
- Health Interventions driven by need
- Sector Based Work Academies
- Skills training matches labour market and JG
- Working with DC Employers
- Support for Employers who aren't DC
- Financial help for travel/interview clothing
- Tailored In Work Support
- Financial/Relationship/Skills









Employer Support - Connectivity is Key

- Pre-Employment Referral pathways, Talent Identification, Health and Skills intervention/support/development
- Post-Employment Tailored In Work Support, Safetynet approach
- Employer Focussed Fully Funded, bespoke, supportive approach to improving opportunities for all.

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2 Hopes for today.....

- Ease of Access
- Next steps











Table discussion

1

What's strong:

What benefits are there with working with an employment support organisation?

2

What's wrong:

are there any barriers or assumptions that we could address?

3

Ideas for

action: What things might you do back at work?

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Welcome to the

WoodMor Foundation CIC

Founded by Matt & Clare Wood





WoodMor Foundation Supporting Square pegs







The WoodMor Story Matt Wood

- Employ the character, teach the skills
- CEO of Millwood Servicing a 30 year old family business. Employing 40 staff, Based in Hackbridge. 40% of whom have a disability. Physical, mental, neurodiverse or learning difficulties
- Granted the Freedom of the City of London for lifelong dedication to charitable endeavours
- Belief that Everyone has the right to purposeful paid employment BUT not everyone has the opportunity



Everyone has the right to Purposeful Paid Employment

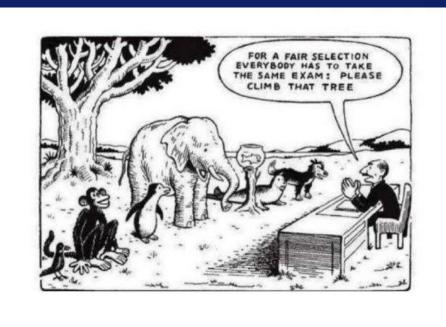
Allowances

Understanding

Adjustments

Differences

Awareness





Why employ people with Disabilities

- A diverse workforce benefits your business by providing differing viewpoints and gives a different perspective, ideas and solutions
- Increases disability awareness for all stakeholders
- More precisely reflects real-world communities
- Can create a more purposeful work environment and improved social value leading to improved differentiation with competitors
- Can provide guidance and enable enhanced accessibility for all
- Increased rates of staff retention with additional pride in the company
- Increased job satisfaction and rewarding for other staff members





Zero to Hero - Apprenticeship Scheme

- 2009 Millwood Servicing began a 'Zero to Hero' apprenticeship scheme 'No prior knowledge, skills or qualifications within the fire industry'
- 15 Apprentices have qualified through the scheme
- Positive working relationships with local specialist agencies
- Wholehearted Belief in 'Employ the character, teach the skills'
- Looking for attitude, aptitude, work ethic and team players as well as skills and talents
- Actively promote opportunities with our specialist recruitment partners and at reverse job fayres













- Ask them and have open communication with Support Workers/family members
- Look at reducing hours, modifying the role or adapt the type of tasks
- Examples of reasonable adjustments for people who have hidden disabilities:
 - Epilepsy (careful seating to ensure correct lighting and adjusted screen),
 - Diabetes (having a buddy who is aware and can respond)
 - Dyslexic (special software installed and reading overlays)
 - Mental ill-health, regular and supported check-ins
 - MHFA trained staff

Ways to become more inclusive

SOME DISABILITIES LOOK LIKE THIS



SOME LOOK LIKE THIS







Disability Confident Leader



First approved in 2019, recently reviewed and approved 2023



Have a dynamic approach to recruitment and offer a flexible process



Offer a 'discovery dialogue', as we are mindful of the impact any 'interview' may have in terms of anxiety and stress for the candidates.



Offer an additional person to accompany candidates, either a job coach, friend or family member.



All candidates are asked about specific adjustments for the interview process



Options – F2F, video call, phone call or even a 'walk and talk'





The WoodMor Foundation Founded Oct 2020

- Totally original Employability Programmes
- Diverse groups, aged 18+
- Providing tailor-made challenges that enhance employment opportunities
- 'Me Movie $^{TM'}$ Undisputable video evidence of employability skills



Proving Soft Skills - Employability

- Self-motivation
- Resilience
- Organisational skills
- Decision Making
- Creative thinking
- Teamwork
- Leadership
- Flexibility
- Versatility
 - Reliability

- Creativity
- Effective Communication
- Interpersonal Skills
- Problem solving
- Time Management
- Showing Initiative
- Attention to detail
- Perseverance
- Commercial Awareness
- Fundraising



The First WoodMor Challenges





Becoming an Explorer

Becoming a Beekeeper



Gillian Haran — Becoming an Explorer





- 2013 she was forced to medically retire from her Nursing career
- 2018 she experienced mental ill-health. With complete lack of confidence, she was at an all-time low
- 2020 she joined the WoodMor Foundation
- 2022 Gill completed her challenge, through three challenge changes and during the Global Pandemic.
- Created an Instagram following and raised over £4,000
- Began volunteering at the British Red Cross. She's now a proud paid employee as a virtual assistant at All4Inclusion







This is Gill's story



Click <u>HERE</u> for link to MeMovie via YouTube



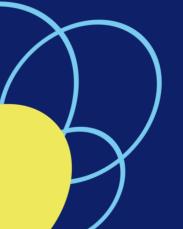


Byran Turner - Becoming a Beekeeper















This is Byran's story



Click <u>HERE</u> for link to MeMovie via YouTube





Reed in Partnership

And The WoodMor Foundation

- Our WoodMorers transition to employment pathways via Reed in Partnership
- 7 step process to achieve long-term, sustainable employment
 - Dedicated Employment advisor Person centred
 - Collaborate with participants to create a workable plan
 - Provide health professionals to advise on mental and physical health
 - Training courses to upskill
 - Support, help and guidance to find, choose and apply for a job
 - Holistic support to provide wraparound services e.g. housing, finance
 - Regular contact to improve job retention











Multi-Award Winning



Thank You

We look forward to hearing from you

Email: contactus@woodmor.org

Website: www.woodmor.org













Inclusive Recruitment Support Practices

David Steeds

Group Partnership Manager for London and Essex

Department of Work and Pensions













Inclusive Employment, and why?

David Steeds

Group Partnership Manager
Department for Work and Pensions
London & Essex
david.steeds@dwp.gov.uk

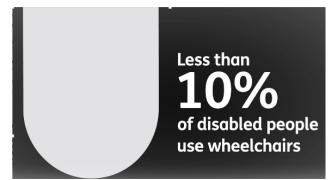
The Disability Confident Scheme

The aims for Disability Confident are to:

- challenge misconceptions and increase understanding of disability and the benefits of employing or retaining disabled people
- increase the number of employers taking action to be Disability Confident
- support the Government's commitment to reduce the disability employment gap.









The Disability Confident scheme supports employers to make the most of the talents disabled people can bring to your workplace.

Disability Confident employers of all sizes are:

- challenging attitudes towards disability
- increasing understanding of disability
- •removing barriers to disabled people and those with long-term health conditions
- •ensuring that disabled people have the opportunities to fulfil their potential and realise their aspirations



Why you should become Disability Confident?

Being Disability Confident could help you discover someone your business just can't do without.

Whether an employee has become disabled during their working life, or you're looking for new recruits, being Disability Confident can help your people fulfil their potential and contribute fully to your team's success.

By being Disability Confident, you'll also be seen as leading the way in your business sector and beyond, helping to positively change attitudes, behaviours and cultures.



What difference can it make to your business?



Resolve skills shortages



Be cost-effective



Increase staff retention



Reduce staff absence



Improve client relationships



Up-skill existing workforce and boost morale



Demonstrate a social conscience



reputation



Disability Confident helps businesses:

- draw from the widest possible pool of talent
- •secure and retain high quality staff who are skilled, loyal and hard working
- •save time and money on the costs of recruitment and training by reducing staff turnover
- keep valuable skills and experience
- reduce the levels and costs of sickness absences
- •improve employee morale and commitment by demonstrating that they treat all employees fairly



Why becoming a Disability Confident employer matters?

33% of the working-age population report having a long-term health condition

20% of the working-age population report having a disability

8% of the working-age population report having a severe disability

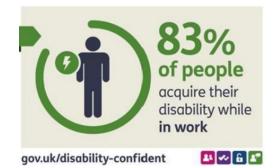




1 in 3 employees with a long term health condition have not discussed it with their employer.

73% of employers who made work related adjustments said it was easy to do so

7% of working age disabled adults report a visual impairment.







How easy is it to sign up?

Agree to the 5 commitments

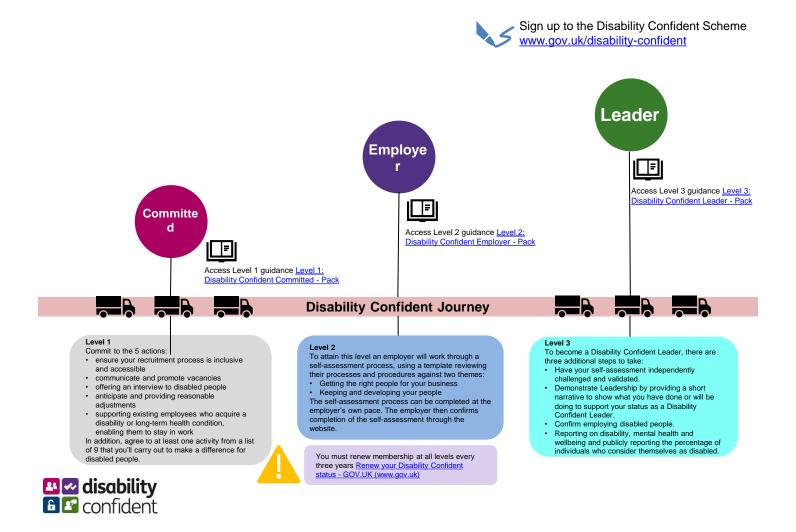
Select at least 1 action

This can be done online or there is a printable form that can be completed and someone else can enter it for employers

Signing up 1	to be Disability (Confident
	to sign up to being a Disc back to a member of DW	ability Confident Committed P or Jobcentre Plus staff.
Alternatively, you car gov.uk/disability-cor	n sign up directly online at nfident	:
About your busin	ess	
Employer Details		
Business name:		
Contact name:		
Business contact nu	mahar.	
Business email:		
Address (inc. postco	de):	
Number of employe	es (estimated):	
	ou have employees in:	
National	□ North West	☐ Yorkshire & Humber
☐ North East	☐ West Midlands	East of England
☐ East Midlands	☐ South East	☐ South West
□ London □ Scotland	□ Wales	☐ Northern Ireland
Employer signature:	Date:	



Disability Confident Journey



What does an inclusive employer look like?

Websites are fully accessible

Consider language used - positive messages included

Remove questions about disabilities and health conditions from application forms

Application methods are accessible and in alternative formats

Progression opportunities are equally accessible to all

Signed up to Disability Confident and tangible actions (Inc DC in advert) disability confident

Know about Access to Work and use the Health Adjustment Passport





Paying for reasonable adjustments

Access to Work

Access to Work is a specialist disability service from Jobcentre Plus that gives practical advice and support to people with a disability, whether they are working, self-employed or looking for employment.

Access to Work can be provided where someone needs support or adaptations beyond the reasonable adjustments which an employer is legally obliged to provide under the Equality Act.



Making work possible

This support can be provided regardless of whether someone is in the workplace or homeworking;

- Special equipment or adaptations
- Travel support to work for those who cannot use public transport which may include taxis
- A support worker or job coach to help in the work place
- An Access to Work Mental Health Support Service for people who are absent from work or experiencing difficulties with their wellbeing
- Disability awareness training for colleagues
- Communication support at a job interview or in the work place
- The cost of moving equipment following a change in location/job



Eligibility

Who can get help?

To be eligible for Access to Work, people can apply who;

- Have a disability or health condition that affects their ability to work
- Mean they have to pay additional work-related costs e.g. specialist equipment/travel costs
- Are aged 16 or over
- Are in or about to start paid work in England, Scotland or Wales

The type of work or opportunity

Access to work can help people who are;

- Employed
- Self-employed
- Have a job interview
- About to start work or a work trial
- Starting Work Experience
- On Apprenticeships



Cost share

There may be an element of cost share depending on the size of the company and when the customer started working for that employer;

- Small Employer (0-49): Zero Cost Share
- Medium Employer (50 to 249): First £500 and 20% of costs thereafter
- Large Employer (250+): First £1000 and 20% of costs thereafter
- Any costs above £10,000 met by Access to Work and cost share does not apply to self employed applicants

Applicant contributions;

Some Access to Work applicants are asked to make a contribution towards equipment or adaptations if they can benefit from them away from work. When reimbursing travel costs we also ask that the normal cost of travel (if appropriate) is considered.



Health Adjustment Passport



In 2021, we trialled the Health Adjustment Passport at jobcentre Health Model Offices. This passport is owned by our customers who have a health condition or disability and completed with their Work Coach. Our aims when launching the passport were to;

- identify the extra support each disabled customer might need to move into a job, or stay in one
- give them the confidence they needed to talk to employers about their needs in the workplace
- to make them aware of the support available through Access to Work and make their customer journey smoother and shorter by identifying what they need before they apply

The passport was given approval and rolled out nationally in 2022 and has been just as popular with employers as it has unemployed people as it helps individuals to record the support they need and discuss reasonable adjustments as well as in work support.



Thank you – any questions?





Thank you for your time today. Are there any questions?

Table discussion

1

What's strong: How far along or what's your experience of accessing support practice (e.g. disability confident, access to work, health assessment passport)

2

What's wrong:
Are there any
barriers or
assumptions
that we could
help you
address?

3

Ideas for action: What things might you do back at work?

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LUNCH

- Please do look at the stands
- Take a stroll around the grounds
- Chat, network, relax
- Enjoy your picnic!
- Back at 14.10 please



Challenging our Recruitment Practices to be more inclusive

David Hobday
Chief Executive

Sutton Mencap













Service User engagement

About Sutton Mencap

- Registered charity providing services to adults and children with a learning disability in Sutton.
- A campaigner and an employer.

About the project

Sutton Mencap were commissioned by the South London Partnership to carry out a short-term project to:

- Highlight the challenges and barriers of people with a learning disability in the London Borough of Sutton regarding accessing skills support and good employment opportunities.
- Develop easy read good practice materials for people with a learning disability and employers on how to overcome employment barriers for this cohort.
- We held a workshop with people with a learning disability to find out about their experiences in relation to work.

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What did people tell us?

They really wanted paid work, but often felt stuck in volunteering and training programmes. They faced problems at all stages of seeking and maintaining paid employment.

Seeking employment

- They faced negative assumptions about their ability to work and a lack of interest from employers.
- They found application processes that were difficult to navigate: application forms, interviews.
- They didn't get feedback about applications.

When in work

- They didn't feel they got the support they needed, or it didn't last long enough.
- They sometimes felt excluded from social activities.
- They sometimes found the tasks boring.
- They didn't feel there were opportunities for progression.
- Many of them felt they had lost their employment unfairly.

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What needs to change?

- As employers we need to be positive about including people with a disability in our workforce.
- Take action to foster a culture of inclusion.
- Look at job design.
- Adapt our application and interview processes.
- Find out what additional support someone will need.
- Help integrate employees with a learning disability into staff teams.
- Make the most of the support that is available.











How to get started?

- Read our <u>easy-read employers guide</u>
- The South London Partnership <u>Inclusive</u>
 <u>Employment toolkit</u> contains ideas for action and links to local organisations that can support you
- Join the South London Partnership Inclusion
 Community of Practice speak to other
 organisations seeking a more inclusive workforce
- Commission specific training for your team/organisation
- Access the wealth of resources available online (e.g., inclusive employers/disability confident)
- Contact your local authority for help and support.

Employment Gap: An easy read guide for employers and people with a learning disability

Introduction



We asked people to tell us about their

experiences of looking for work, and staying in

NO WRONG DOOR.



How to begin recruiting and retaining individuals from more diverse backgrounds









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What four things?

- Either as a table group or individually for your business: What four things could you do to make recruitment and retention more inclusive?
- Here's some ideas to get you started
 - ✓ Allow CVs and cover letters instead of application forms
 - ✓ Send out interview questions beforehand and no tests
 - ✓ Encourage senior leadership /HR to consider benefits
 - ✓ Training for staff on unconscious bias, disability awareness
 - ✓ Review job descriptions, does one person have to do it all? Job carving.
 - ✓ Get senior management buy in to develop a work culture of trust, flexibility, empathy and respect

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Plenary and Close

- Ideas for action
- Pledges
- Optional tour of venue (sustainability and green skills in action) – meet in the Orangery
- Feedback forms
- Next steps











Official

I will connect with Better Working Futures (Reed in Partnership) to hear about their support offer.



I will refer to Better Working Futures if appropriate.



I will sign up to Disability Confident accreditation.



Pledges

I will explore offering a supported internship placement.



I will join the South London Integration Hub's Inclusion Community of Practice and attend some of the free training



I will work with my organisation to change our recruitment practices to be more inclusive.



I will access free online training and resources available from South London Partnership.



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Thank-you!



- Thanks for coming, we appreciate your support
- Don't forget to leave your feedback and to make a pledge.
- Please do help yourself to refreshments before you leave
- Feel free to chat to us before you go.